



# Kennedy Middle School

900 North 6th Street, El Centro, CA 92243  
Phone: (760) 352-0444 Fax: (760) 353-0325  
Michael Castillo, Principal

## 2012-13 School Accountability Report Card

Published January 2014

### Principal's Message

Kennedy Middle School's staff is committed to assisting all students in achieving at the highest academic levels, and doing whatever it takes to meet the unique needs and interest of young adolescents. As a result of this commitment, Kennedy Middle School has been identified by the California Business for Education Excellence as an Honor Roll Star School. In addition, Kennedy Middle School has been designated a four-time California Schools to Watch program, in 2005, 2008, 2011, and 2014. The "Schools to Watch" recognition began as a national program to identify middle-grade schools across the country that were meeting or exceeding 37 criteria developed by the National Forum. At the time of Kennedy's initial recognition, there were only four schools selected for this designation and 47 nationwide. Kennedy is committed to continue the standard of excellence outlined in the "Schools to Watch" program by working to be responsible to student needs, and by providing rigorous academic instruction for all our students.

### School Vision & Mission

Kennedy has a nurturing environment that fosters students' well-being and empowers them to achieve academic excellence and personal growth in order to embrace life's challenges.

Kennedy Middle School's Mission is to:

- Teach a standards-based curriculum
- Follow a data-driven curriculum
- Have a technology-based learning environment
- Promote positive life-long learning experiences and career opportunities
- Establish and sustain vertical and horizontal instructional articulation
- Promote school pride and establish a positive school culture
- Develop a positive rapport with students and parents
- Strengthen teacher, parent, and student communication

### District & School Profile

The El Centro Elementary School District is located in Imperial County, and is surrounded by thousands of acres of California's most productive farming land. El Centro Elementary School District is comprised of nine elementary schools and two middle schools, and educates almost 6,000 students in kindergarten through eighth grade per school year. The district is committed to preparing its students for the future and dedicated to excellence in the realm of academics. All programs within the district are founded on the principle that "children come first."

Kennedy Middle School serves students in seventh and eighth grade. During the 2012-13 school year, the school had an enrollment of 388 students including 10.3% in special education, 73.2% qualifying for English Language Learner support, 14.8% migrant education, and 89.7% qualifying for free or reduced price lunch. Kennedy Middle School achieved a 2013 Academic Performance Index (API) score of 809.



A California  
"Schools to Watch, Taking Center Stage"  
Award Recipient

California Business for Education Excellence  
Honor Roll Star School



CALIFORNIA  
BUSINESS  
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EXCELLENCE



## El Centro Elementary School District

1256 Broadway  
El Centro, CA 92243  
(760) 352-5712  
www.ecesd.org

### Board of Trustees

Michael Minnix, President  
Frances Terrazas, Clerk  
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Superintendent

**Renato Montaño**  
Associate Superintendent  
Educational Services/  
Human Resources

**Susan Fitzpatrick**  
Assistant Superintendent  
Administrative Services

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**Percentage of Students by  
Ethnicity/Grade Level  
2012-13**

Ethnic Group	%	Grade Level	#
African American		Kindergarten	
American Indian or Alaskan Native		Grade 1	
Asian	0.5%	Grade 2	
Filipino		Grade 3	
Hawaiian or Pacific Islander		Grade 4	
Hispanic or Latino	95.9%	Grade 5	
White (not Hispanic)	1.8%	Grade 6	
Two or More Races		Grade 7	198
		Grade 8	190
		Total Enrollment	388

## Curriculum & Instruction

### School Leadership

The administrative team is comprised of the principal who work closely with the leadership team, teachers, and school staff. Principal Michael Castillo is responsible for the day-to-day operations of the school and for the overall instructional program. Coordinating efforts with the principal is the Leadership Team, comprised of the principal, the reading coach, and grade level representatives. The Leadership Team meets monthly throughout the year to discuss school operational systems and educational concerns.

Principal Castillo has been in the educational field for 20 years and serving Kennedy Middle School for the first year in 2013-14. Previous positions held include: classroom teacher, educational coordinator, and senior director at the county office of education. Principal Castillo holds a bachelors in Neurology and Physiology from UCSD, a masters in Educational Technologies from National University, a clear administrative credential, and a teachers credential from SDSU.

### Specialized Instruction

All curriculum and instruction is aligned to the California State Content Standards and Frameworks approved by the State Board of Education. The instructional program is structured so that all students receive instruction appropriate to their learning level. Teachers use a variety of research-based instructional strategies and techniques using state-approved instructional materials to ensure academic success.

Students with special gifts and talents need more challenging curriculum and instruction. The Gifted and Talented Education (GATE) program is offered to students in grades 7 and 8 who have been identified as academically gifted through district-administered assessments. Students are clustered by grade level to receive differentiated instruction. Instruction is provided by teachers who are GATE Trained.

For students whose primary language is not English and who have limited English proficiency, Kennedy Middle School offers programs to help them acquire English as quickly as possible and prepare them to meet the state's academic content standards. Instruction focuses on reinforcement of class lessons, reading intervention, and targeted support in areas of need. Some students may receive English Language Development instruction as a supplement to their regular language arts instruction. Students provided ELD instruction are regrouped based on language fluency and receive targeted

instruction at their proficiency level. Students are monitored through the CELDT exam given throughout the year, teacher observation and benchmark assessments; results are used to evaluate and adjust individualized learning strategies. English learners are assessed annually using the CELDT exam (California English Language Development Test); results are used to evaluate student progress, intervention programs, and teaching strategies.

Kennedy Middle School's special education program is staffed by special education teachers and instructional aides. Instruction is provided in the least restrictive environment based on each student's Individual Education Plan (IEP). Students have access to a comprehensive curriculum and are mainstreamed into the general education class with in-class support in both small group and individual settings. A portion of instruction may be provided in the special day class. The IEP team meets annually to establish goals and objectives, define academic instruction, evaluate the effectiveness of the student's plan, and make instructional adjustments as necessary. Kennedy Middle School takes advantage of the district's participation in the Imperial County Office of Education's Special Education Local Plan Area (SELPA), which provides a pool of professional resources and expertise in the field of special education.

Kennedy Middle School provides a variety of intervention and remediation programs to support students' efforts to achieve academic success and reach grade level expectations. Using district benchmark assessments, STAR test results and end-of-unit exams, teachers and administrators can identify students who are struggling or performing below state proficiency grade level standards. For those students who need extra help in any subject area, a Problem Solving Team pulls together school and family resources to identify and develop strategies to help students improve academic and/or behavioral performance. Intervention strategies include:

- Linda Mood Bell Instruction
- Migrant Intervention (Grades 7-8)

Supplementary instructional materials are purchased as needed to support intervention programs. Classroom teachers monitor student performance on district benchmark assessments and end-of-unit tests to measure ongoing academic progress and adjust instructional needs.

### Enrichment Programs

Kennedy Middle School offers band or orchestra for all students who wish to participate.

## Parent Involvement

Parents are encouraged to get involved in their child's learning environment either by volunteering in the classroom, participating in a decision-making group, or attending school events.

Parents stay informed of upcoming events and school activities through parent conferences, progress reports, the school marquee, the school website, and TeleParent automated telephone message delivery system. Contact any school office staff member at (760) 352-0444 for more information on how to become involved in your child's learning environment.

### Opportunities to Volunteer

Chaperone Field Trips  
Chaperone School Dances  
Classroom Helper  
Fundraising Activities  
Library Helper  
Room Parent

### Committees

English Learner Advisory Council  
Parent Teacher Organization  
School Site Council

### School Activities

Back to School Night  
Band/Orchestra Performance  
Open House  
Sports Events  
Winter Festival

## Staff Development

All training and curriculum development activities at Kennedy Middle School revolve around the California State Content Standards and Frameworks.

Staff Development Days Three-Year Trend		
2010-11	2011-12	2012-13
3	3	2

During the 2012-13 school year, Kennedy Middle School held staff development devoted to:

- Language Arts Training
- Math Training
- Differentiated Instruction
- Intervention Strategies
- ELD Strategies
- Data Analysis
- Instructional Strategies
- Data Analysis
- English Language Arts Program Resources
- SPARKS Training
- Unit 1 Planning
- Common Core State Standards
- English Language Arts Grade Level
- Frontloading Science
- Non-Violent Crisis Prevention Intervention
- School Business

Decisions concerning selection of staff development activities are performed by all

staff using tools such as teacher input and data analysis to determine the areas in which additional teacher training may enhance classroom instruction and increase student achievement levels. Kennedy Middle School supports ongoing professional growth throughout the year on minimum days and early release days. Teachers meet in both grade level and department level teams to conduct data analysis to identify areas of need.

Kennedy Middle School offers support to new and veteran teachers through peer coaching and mentoring. Instructional aides are provided targeted training focused on teaching strategies and curriculum content. All staff are encouraged to attend professional workshops and conferences. Classified support staff receive job-related training from department supervisors and district representatives.

## Instructional Materials

All textbooks used in the core curriculum at Kennedy Middle School are aligned to the California Content Standards and Frameworks. Instructional materials are selected from the state's most recent list of standards-based materials and adopted by the State Board of Education. The District follows the State Board of Education's six-year adoption cycle for core content materials (English/language arts, math, science, and social science).

On Tuesday, October 8, 2013, the El Centro Elementary School District held a public hearing to certify the extent to which textbooks and instructional materials have been provided to students. The Governing Board adopted Resolution #100813-1012 which certifies as required by Education Code §60119 (1) that textbooks and instructional materials were provided to all students, including English learners, in the District to the extent that each pupil has a textbook or instructional materials, or both, to use in class and to take home, and (2) sufficient textbooks and instructional materials were provided to each student, including English learners, that are aligned to the academic content standards and consistent with the cycles and content of the curriculum frameworks in math, science, history-social science, and English/language arts, including the English language development component of an adopted program, and 3) each pupil enrolled in a foreign language has sufficient textbooks or instructional materials that are consistent with the content and cycles of the curriculum frameworks adopted by the State Board for those subjects.

In addition to core subject areas, districts are required to disclose in their SARCs the sufficiency of instructional materials used for their visual/performing arts curricula. During the 2013-14 school year, El Centro Elementary School District provided each student, including English learners, enrolled in a visual/performing arts class with a textbook or instructional materials to use in class and to take home. These materials complied with the state's content standards and curriculum frameworks.

## Classroom Environment

### Discipline & Climate for Learning

Kennedy Middle School's discipline policies are based upon a schoolwide discipline plan, which is used as a guide to develop school rules, develop behavior management programs, promote responsibility, promote respect, and minimize classroom disruptions. Teachers clearly identify and explain behavior expectations to their students and discuss consequences for poor or disruptive behavior in the classroom. Kennedy Middle School employs a progressive approach in managing students who make poor choices in behavior, do not follow school rules, or are disruptive in the classroom.

Textbooks				
Year Adopted	From Most Recent State Adoption?	Publisher and Series	Percent of Pupils Who Lack Their Own Assigned Textbooks and/or Instructional Materials	Grade
Reading/Language Arts				
2009	Yes	McMillan/McGraw Hill: California Treasures	0%	K-6
2009	Yes	Pearson Curriculum: Literature & Language Central	0%	7-8
Math				
2008	Yes	Harcourt School Publishers: California HSP Math	0%	K-6
2008	Yes	Holt Rinehart & Winston: Holt California Mathematics Course 1: Numbers to Algebra Course 2: Pre-Algebra Algebra Readiness Algebra I	0%	6-8
Science				
2007	Yes	Harcourt School Publishers: California Science	0%	K-6
2006	Yes	Holt, Rinehart & Winston: Earth Science Life Science Physical Science	0%	6-8
Social Science				
2006	Yes	McMillan/McGraw Hill: California Vistas	0%	K-6
2006	Yes	McDougal Littell: World Medieval and Early Modern Times Creating America Pupil Edition	0%	7 8

The textbooks and instructional materials used by the school are selected from the State Board of Education's most recent adoption.

Textbook information was obtained from district office personnel December 2013.

### Suspensions and Expulsions

	Kennedy		
	10-11	11-12	12-13
Suspensions (#)	116	127	53
Suspensions (%)	21.17%	32.73%	13.66%
Expulsions (#)	4	2	0
Expulsions (%)	0.73%	0.52%	0.00%

### ECESD All Elementary Schools

	10-11	11-12	12-13
Suspensions (#)	300	207	131
Suspensions (%)	7.43%	4.83%	3.37%
Expulsions (#)	2	0	0
Expulsions (%)	0.05%	0.00%	0.00%

This table illustrates the total cases (not number of days) of suspensions and expulsions, and includes students with multiple instances of suspension. For example, a student suspended in one month for two days and then suspended a month later for three days is counted as two cases of suspension.

## Teaching Load

The Teaching Load Distribution table in this report illustrates the distribution of class sizes by core subject, the average class size, and the number of classes that contain 1-20 students, 21-32 students, and 33 or more students.

### Teaching Load Distribution Departmentalized Instruction

Subject	2010-11			
	Average Class Size	Number of Classes		
		1-20	21-32	33+
English	44.9	1	1	6
Math	56.5	1	1	4
Science	66.0	0	1	5
History	45.9	0	2	6

  

2011-12				
English	18.1	19	6	3
Math	23.7	7	6	2
Science	30.9	0	7	4
History	31.6	0	5	6

  

2012-13				
English	19.0	16	10	0
Math	25.0	4	9	2
Science	31.0	2	3	6
History	31.0	0	7	4

## Student Achievement Standardized State Assessments

The Standardized Testing and Reporting (STAR) Program consists of several key components, including the California Standards Tests (CSTs), the California Modified Assessment (CMA), and the California Alternate Performance Assessment (CAPA). The CSTs show how well students are doing in relation to the state content standards. The CSTs include English/language arts (ELA) and mathematics in grades two through eleven; science in grades

### STAR Results

#### All Students

#### Percentage of Students Scoring at Proficient and Advanced Levels

	Kennedy			ECESD			CA		
	10-11	11-12	12-13	10-11	11-12	12-13	10-11	11-12	12-13
English-Language Arts	40	41	45	47	49	46	54	56	55
Math	44	49	48	54	53	52	50	51	50
Science	72	74	80	57	60	57	57	60	59
History				39	46	48	48	49	49

Only grades 5, 8, 9, 10, and 11 take the Science portion of this exam and only grades 8, 9, 10, and 11 take the History portion.

### STAR Results

#### Ethnic Subgroups

#### Percentage of Students Scoring at Proficient and Advanced Levels

2012-13

	Kennedy							
	American African American	Indian or Alaskan Native	Asian	Filipino	Hispanic or Latino	Hawaiian or Pacific Islander	White (not Hispanic)	Two or More Races
English-Language Arts						46		
Math						48		
Science						80		
History								

In order to protect student confidentiality, no results are reported for any group of 10 or fewer students. In cases where a % is not provided, no students were tested in the respective subgroup or subject area.

### STAR Results

#### Other Subgroups

#### Percentage of Students Scoring at Proficient and Advanced Levels

2012-13

	Kennedy					
	Male	Female	English Learners	Economically Disadvantaged	Students with Disabilities	Migrant Education
English-Language Arts	41	50	19	45	29	34
Math	50	45	32	48	14	53
Science	84	74	72	79		88
History						58

In order to protect student confidentiality, no results are reported for any group of 10 or fewer students. In cases where a % is not provided, no students were tested in the respective subgroup or subject area.

five, eight, and nine through eleven; and history-social science in grades eight, and ten through eleven.

Student scores are reported as performance levels. Detailed information regarding the STAR Program results for each grade and performance level, including the percent of students not tested, can be found on the CDE Standardized Testing and Reporting (STAR) Results Web site at <http://star.cde.ca.gov>.

## Physical Fitness

In the spring of each year, Kennedy Middle School is required by the state to administer a physical fitness test to all students in grade seven. The physical fitness test measures each student's ability to complete six fitness tasks in six major areas. Students that either meet or exceed the standards in all six fitness areas are considered to be physically fit or in the "healthy fitness zone." Comparative district and state results can be found at the CDE's Website [www.cde.ca.gov/ta/tg/pf/](http://www.cde.ca.gov/ta/tg/pf/).

### Physical Fitness Test Percentage of Students Meeting California Fitness Standards 2012-13

Number of Standards Met:			
4 of 6	5 of 6	6 of 6	
Grade(s) Tested			
Seventh	18%	24%	28%

## Academic Performance Index

California uses the results of STAR testing to calculate the Academic Performance Index (API) which is used to measure school performance, set academic growth targets, and monitor progress over time. The API is a numeric index between 200-1000 that measures student performance in grades two through eleven. An API score of 800 is the state's designated performance target for all schools. Test results are weighted and a formula is applied to determine API.



Academic Performance Index Three-Year Performance Comparison Kennedy Base API Rank:								
	2010			2011			2012	
Statewide Rank	4			4			5	
Similar Schools Rank	7			9			10	
	Kennedy			Kennedy		ECESD		State
	Increase/Decrease in API			# of Students	Growth	# of Students	Growth	# of Students
	2010-11	2011-12	2012-13	2012-13		2012-13		2012-13
All Students	18	7	25	349	809	3,730	797	4,655,989
Ethnic Subgroups								
Asian				2		26	970	406,527
Hispanic or Latino	14	10	26	339	810	3,469	793	2,438,951
White (not Hispanic)				7		152	871	1,200,127
Two or More Races				1		20	817	-
Other Subgroups								
Economically Disadvantaged	17	4	27	323	807	3,089	781	2,774,640
English Learners	21	-8	21	233	760	2,081	751	1,482,316
Students with Disabilities				42	606	441	676	527,476

**Growth Targets:** For schools with an API under 800, the state requires a gain of 5% of the difference between the school's actual API and 800. Growth Targets apply not only schoolwide, but to each numerically significant subgroup as well.

**Schools/subgroups that have achieved an API of 800 or above must maintain their scores.** Statewide Rank: All schools in California are categorized according to type (elementary, middle, high) and are placed on a scale of 1 to 10, with 10 being the highest.

**Similar Schools Rank:** School performance is also compared to other similar schools in the state, based on demographic characteristics, and ranked 1 to 10 within a grouping of 100 schools.

#### Adequate Yearly Progress Results Reported by Indicator and Compared to District Performance 2012-13

Did the school and district meet or exceed 2013 AYP performance criteria in each of the areas listed below?

AYP Criteria	Kennedy	ECESD
Overall Performance	No	No
Participation Rate		
Language Arts	Yes	Yes
Math	Yes	Yes
Percent Proficient		
Language Arts	No	No
Math	No	No
API	Yes	Yes
Graduation Rate	N/A	N/A

#### AYP Performance Level

Number of AYP Criteria Met Out of the Total	12/17	14/25/
Number of Criteria Possible		

### Adequate Yearly Progress

The Federal No Child Left Behind Act (NCLB) requires that all students perform at or above the proficient level on the state's standards-based assessment by the year 2014. Meeting Adequate Yearly Progress (AYP) milestones helps determine whether students are reaching proficiency level targets set by NCLB. AYP requires annual evaluation and reporting of the academic progress of all students and defined student subgroups.

For the 2012-13 AYP cycle, elementary and middle schools must achieve a 89.2% or higher proficiency rate in English/language arts and 89.5% or higher proficiency rate in math on the California Standards Test (CST). Additional criteria contributing to whether or not a school demonstrates AYP include achieving a 95% or above participation rate on the CST and obtaining an API growth score of 740 or increasing the API growth by 1 point.

More information on AYP can be found on the California Department of Education's (CDE) website [www.cde.ca.gov/nclb/](http://www.cde.ca.gov/nclb/) and the U.S. Department of Education's website [www.ed.gov/nclb/accountability/](http://www.ed.gov/nclb/accountability/).

### No Child Left Behind (NCLB)

The No Child Left Behind (NCLB) Act is part of the Federal Title I funding program designed to support additional staffing and programs to meet the needs of low-income, low achieving students, and other designated students with special needs. Schools may apply, based upon their student demographics, for one of two types of Title I funding: Title I Schoolwide or Title I Targeted Assistance. Title I Schoolwide schools use federal funds for schoolwide improvement of student achievement. Title I Targeted Assistance schools use federal funds to help those students who meet specific

program criteria. In 2012-13, Kennedy Middle qualified for Schoolwide Title I funding and is subject to comply with Title I program participation requirements.

Title I PI Status 2013-14		
	Kennedy	ECESD
PI Status	In PI	In PI
First Year of PI Implementation	2005-2006	2004-2005
Year in PI	Year 5	Year 3
# Schools Currently In PI		11
% Schools Currently In PI		100%

The statistical information in this table reflects the PI status during the 2013-14 school year.

Any school receiving Title I funds is required to comply with respective program testing and reporting activities, achieve specific levels of student proficiency, and monitor school progress towards meeting established goals. California Adequate Yearly Progress calculations determine whether a Title I school has met performance goals. Schools not meeting specific AYP criteria enter Program Improvement, a monitoring system and curriculum enhancement program designed to help schools to increase student proficiency levels. More information about Title I and Program Improvement can be located on the CDE's website [www.cde.ca.gov/ta/ac/ti/](http://www.cde.ca.gov/ta/ac/ti/).

## Professional Staff

### Counseling & Support Staff

Kennedy Middle School provides professional, highly qualified staff who provide additional services and support centered on the whole student academically, physically, and mentally. The Counseling and Support Services table in

this report illustrates the availability of non-instructional support staff to Kennedy Middle School's students.

Full-time equivalent (FTE) is a standard measurement used to identify an employee's regular work load on a weekly basis. For example, an FTE of 1.0 designates a full-time position and the employee is on campus and available all day every day of the week; an FTE of 0.5 indicates that the staff member is available and on campus a portion (50%) of the week.

### Counselors and Support Personnel (Nonteaching Professional Staff)

2012-13

	No. of Staff	FTE
Academic Counselor	0	0.0
Library Technician	1	1.0
Migrant Counselor	1	0.4
Psychologist	1	0.4
Speech Therapist	1	0.4

FTE = Full Time Equivalent

\* = As Needed

Every morning before school begins, the custodian inspects facilities for safety hazards or conditions that need attention prior to students and staff entering school grounds. Two day custodians and one evening custodian are assigned to Kennedy Middle School. The lead day custodian is responsible for:

- Cafeteria setup/cleanup
- Classroom cleaning
- General grounds maintenance
- Restroom cleaning
- Trash removal

Restrooms are checked regularly throughout the day for cleanliness and subsequently cleaned as needed. The evening custodian is responsible for:

- Classroom cleaning
- Cafeteria cleaning
- Office area cleaning
- Restroom cleaning

The principal communicates with custodial staff weekly concerning maintenance and school safety issues.

## Campus Supervision

School administration and teaching staff place a high priority on providing adequate adult supervision on campus before, during, and after school. As students arrive on campus each morning, pupil supervisors are strategically assigned to designated entrance areas and school grounds. Pupil supervisors monitor lunch time activity in the cafeteria and on the playground. At the end of the day when students are dismissed, the principal and teachers monitor student behavior to ensure a safe and orderly departure.

Kennedy Middle is a closed campus. During school hours, all visitors must sign in at the school's office and wear identification badges while on school grounds.

## School Site Safety Plan

The Comprehensive School Site Safety Plan was developed for Kennedy Middle in collaboration with local agencies and the district office to fulfill Senate Bill 187 requirements. Components of this plan include child abuse reporting procedures, teacher notification of dangerous pupil procedures, disaster response procedures, procedures for safe arrival and departure from school, sexual harassment policy, and dress code policy. The school's safety plan is reviewed, updated, and discussed with school staff on an annual basis.

## Teacher Assignment

During the 2012-13 school year, Kennedy Middle School had 21 teachers who met all credential requirements in accordance with state guidelines. The Federal No Child Left Behind Act requires that all teachers in core subject areas meet certain requirements in order to be considered as "NCLB Compliant." Minimum qualifications include: possession of a bachelor's degree, possession of an appropriate California teaching credential, and demonstrated competence in core academic subjects.

### Teacher Credentials and Assignments

	Kennedy				ECESD			
	10-11	11-12	12-13	13-14	10-11	11-12	12-13	13-14
Total Teachers	29	21	21		244	224	190	
Teachers with Full Credential	29	21	21		242	224	189	
Teachers without Full Credential	0	0	0		2	0	1	
Teachers Teaching Outside Subject Area	0	0	0		1	0	1	
Teacher Misassignments for English Learners	0	0	0	0	0	0	0	0
Total Teacher Misassignments	0	0	0	0	0	0	0	0
Teacher Vacancies	0	0	0	0	3	0	0	0

In the table in this report, which identifies the number of classrooms taught and not taught by NCLB-compliant teachers, high poverty schools are those schools in the highest quartile for student participation defined by the free and reduced price meal program. Low poverty schools are those schools that are in the lowest quartile of program participation.

## Facilities & Safety

The district takes great efforts to ensure that all schools are clean, safe, and functional through proper facilities maintenance and campus supervision. Kennedy Middle School's original facilities were built in 1964, and ongoing maintenance and campus improvements ensure facilities remain up to date and provide adequate space for students and staff. District maintenance and site custodial staff ensure that the repairs necessary to keep the school in good condition are completed in a timely manner. A work order process is used by school and district staff to communicate non-routine maintenance requests. Emergency repairs are given the highest priority.

2012-13 Campus Improvement Projects:

- Installation of new carpet
- Painting of classrooms
- Installation of new door locks
- Landscaping throughout campus
- Installation of a new HVAC system

### NCLB Compliance Percentage of Classes in Core Academic Subjects:

	Taught by NCLB-Compliant Teachers	Not Taught by NCLB-Compliant Teachers
2012-13		
Kennedy	100.0%	0.0%
District Totals		
All Schools	98.0%	2.0%
High-Poverty Schools	98.0%	2.0%
Low-Poverty Schools	100.0%	0.0%

### Campus Description

Year Built	1965
Quantity	
# of Permanent Classrooms	38
# of Portable Classrooms	0
# of Restrooms (student use)	4
Auditorium	1
Library	1
Cafeteria with Kitchen	1
Staff Lounge	1
Staff Work Room	1

## Deferred Maintenance

Kennedy Middle School participates in the State School Deferred Maintenance Program, which provides dollar-for-dollar matching funds to assist school districts with major repairs or replacement of existing school building components. Deferred maintenance projects generally include roofing, plumbing, heating, air conditioning, electrical systems, interior/exterior painting, and floor systems. During the 2012-13 school year, the El Centro Elementary School District did not receive deferred maintenance funds from the State School Deferred Maintenance Program.

## Facilities Inspection

The district's maintenance department inspects Kennedy Middle on an annual basis in accordance with Education Code §17592.72(c)(1). Kennedy Middle uses a school site inspection survey to identify unsafe or hazardous conditions and facility improvement needs. The most recent school inspection took place on September 12, 2013. Deficiencies noted in the school inspection survey were corrected immediately by the district's maintenance department. During fiscal year 2012-13, all restrooms were fully functional and available for student use.

## SARC Data & Internet Access

### DataQuest

DataQuest is an online data tool location at <http://dq.cde.ca.gov/dataquest/> that contains additional information about Kennedy Middle School and comparisons of the school to the district, the county, and the state. DataQuest provides reports for school accountability, including but not limited to API, AYP, STAR results, enrollment, and staffing.

### Public Internet Access Location

Parents may access Kennedy Middle School's SARC and access the internet at any of the county's public libraries. The closest public library to Kennedy Middle School is the El Centro Public Library.

El Centro Public Library  
539 W. State Street, El Centro  
Phone Number: (760) 337-4565  
Website: [www.cityofelcentro.org/library](http://www.cityofelcentro.org/library)  
Hours:  
Mon-Thurs 9am-6pm  
Fri 9am- 5pm  
Sat & Sun, Closed  
Number of Computers Available: 5

## District Expenditures

### Salary & Budget Comparison

State law requires comparative salary and budget information to be reported to the general public. For comparison purposes, the State Department of Education has provided average salary data from school districts having similar average daily attendance throughout the state. (Note: 2011-12 salary comparison data was the most recent data available at the time this report was published.)

Salary Comparison 2011-12		
	ECESD	State Average of Districts in Same Category
Beginning Teacher Salary	39,753	41,327
Mid-Range Teacher Salary	66,989	63,903
Highest Teacher Salary	84,218	81,573
Average Principal Salaries:		
Elementary School	102,375	103,887
Middle School	107,362	107,439
Superintendent Salary	152,262	155,551
Percentage of Budget For:		
Teacher Salaries	41	41
Administrative Salaries	6	6

### Expenditures Per Student

For the 2011-12 school year, El Centro Elementary School District spent an average of \$7,647 of total general funds to educate each student (based on 2011-12 audited financial statements and in accordance with calculations defined in Education Code §41372). The table in this report 1) compares the school's per pupil expenditures from unrestricted (basic) and restricted (supplemental) sources with other schools in the District and throughout the state, and 2) compares the average teacher salary at the school site with average teacher salaries at the district and state levels. Detailed information regarding salaries can be found at the CDE website at [www.cde.ca.gov/ds/fd/ec/](http://www.cde.ca.gov/ds/fd/ec/) and [www.cde.ca.gov/ds/fd/cs/](http://www.cde.ca.gov/ds/fd/cs/). (The figures shown in the table below reflect the direct cost of educational services, per ADA, excluding food services, facilities acquisition and construction, and certain other expenditures.)

School Facility Good Repair Status				
Item Inspected	Repair Status			Repair Needed and Action Taken or Planned
Inspection Date: September 12, 2013	Good	Fair	Poor	
Systems	✓			
Interior Surfaces		✓		Building "A" Office - Workroom has stained countertop; Building "C" Gym - Drywall repairs around doors
Cleanliness	✓			
Electrical	✓			
Restrooms/Fountains		✓		Building "A" Office - Workroom replace drinking fountain; Building "C" Gym - Boy's locker room showers have low pressure; Building "E" Rooms 10A-19 - Boy's restroom second faucet not working and girl's restroom has a broken toilet seat
Safety	✓			
Structural	✓			
External	✓			Building "F" Computer Lab/Library - Threshold too high at library door
Overall Summary of School Facility Good Repair Status				
	Exemplary	Good	Fair	Poor
Overall Summary		✓		

#### Percentage Description Rating:

Good: The school is maintained in good repair with a number of non-critical deficiencies noted. These deficiencies are isolated, and/or resulting from minor wear and tear, and/or in the process of being mitigated.

### Current Expense of Education Per Pupil

2011-12

Dollars Spent Per Student

Expenditures Per Pupil	Kennedy	ECESD	% Difference - School and District	State Average for Districts of Same Size and Type	% Difference - School and State
Total Restricted and Unrestricted	6,193	N/A	N/A	N/A	N/A
Restricted (Supplemental)	861	N/A	N/A	N/A	N/A
Unrestricted (Basic)	5,332	3,805	140.1%	5,537	96.3%
Average Teacher Salary	61,842	71,407	86.6%	66,594	92.9%

In addition to general fund state funding, El Centro Elementary School District receives state and federal categorical funding for special programs. For the 2011-12 school year, the District received categorical, special education, and support programs funds for:

- After School Learning & Safe Neighborhood Partnerships
- Class Size Reduction (Grades K-3)
- Early Mental Health Initiative
- Education Jobs Fund
- Economic Impact Aid (EIA)
- Lottery: Instructional Materials
- Medi-Cal Billing
- Ongoing & Major Maintenance Accounts
- Other Local: Locally Defined
- Special Education
- State Lottery
- Title I, II, III
- Transportation
- Transportation: Special Education

### Disclosure

The statistical information disclosed in this report is obtained from the California Department of Education and the El Centro Elementary School District. At the time of publication, this report met all SARC-related state and federal requirements, using the most current data available. Data to prepare the instructional materials and school facilities sections were acquired in December 2013.